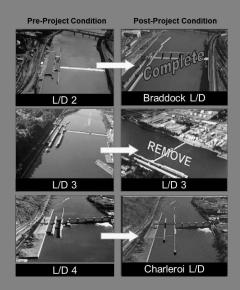
Lower Monongahela River 2-3-4 Project Update Inland Waterways Users Board Meeting No. 92

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Pittsburgh District
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12 September 2019



"The views, opinions and findings contained in this report are those of the authors(s) and should not be construed as an official Department of the Army position, policy or decision, unless so designated by other official documentation."

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Lower Mon Bottom Line Up Front

- ✓ Current Schedule: On Schedule
 - ▶ June 2023 (Early Project Operational, 90% benefits)
 - ► January 2024 (Early Project Complete)
- ✓ Current Cost: On Budget
 - ▶ TEP Total Estimated Price, assuming efficient funding, at \$1.09 Billion, \$1.23 Billion including all contingencies.
- √ Keys:
 - 1. FY 2020 President's Budget for \$111 Million.
 - 2. River Chamber Completion Options 4 & 5 awarded 7 June 2019.
 - 3. Continue to investigate ways to reduce construction congestion at Charleroi.
 - 4. All foundation drilled shafts for the Charleroi Middle Wall are complete.
 - 5. Addressing long-term closure on the Charleroi Land Chamber.

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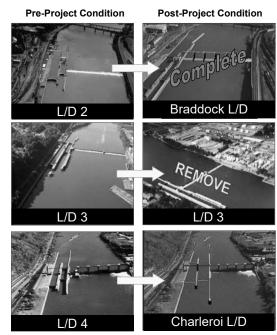
NOTE: Funding & schedule information reported does not include the Charleroi Land Chamber or the Port Perry Bridge relocation.







Lower Mon - Project Overview



Major Project Features

- New Dam at Braddock
- New Locks at Charleroi
- Dredging
- Charleroi Dam Stilling Basin
- Removal of Locks and Dam 3
- Relocations

Financial

- 902 Limit: \$1.76 Billion
- Current Estimate at Completion \$1.09 Billion, including reasonable contingencies *1

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Lower Mon - Project Schedule

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| Major Feature Construction | Last Reported Completion (May 2019) | Revised |
|--|---|----------|
| Charleroi M22-M27 | Jun 2020 | |
| Charleroi Dam Stilling Basin | Nov 2022 | |
| Charleroi River Chamber Completion (RCC) | Oct 2023 | |
| Dredging Pool 3 TO 3 Award | TBD | Nov 2019 |
| Relocations | Variable | |
| Lock and Dam 3 Removal | Oct 2023 | |







^{*1} does not include Land Chamber nor Port Perry Bridge

Lower Mon – Charleroi Ongoing / Pending Construction Plan



| Description | Last Reported Completion | Current Completion (FY19 Work Plan) | Previously Planned Award | Current Planned Award | Option Expires | % Complete |
|----------------|-----------------------------|--|--------------------------------|-----------------------------|-------------------|------------|
| M22-M27 | 2020 | Jan 2020 | Completed | Aug 14 A | NA | 79% |
| RCC Base | 2023 | Oct 2023 | Completed | Sep 15 A | NA | 99% |
| RCC Opt 1 | 2023 | Oct 2023 | Completed | Aug 17 A | NA | 65% |
| RCC Opt 2 | 2023 | Oct 2023 | Completed | Aug 17 A | NA | 35% |
| RCC Opt 3 | 2023 | Oct 2023 | Completed | Sep 18 A | NA | 12% |
| RCC Opt 4 | 2023 | Oct 2023 | Dec 18 | Jun 19 A | NA | 0% |
| RCC Opt 5 | 2023 | Oct 2023 | Nov 20 | Jun 19 A | NA | 0% |
| Stilling Basin | 2021 | Nov 2022 | Sep 18 | Oct 18 A | Nov 2021 | 6% |

- Notes:
 Risk informed RCC completion is 2027
- Remaining project features not shown on this slide:
 Pool Clearing (FY21 planned award)
 Lock and Dam 3 Removal (FY21 planned award)

 - RelocationsDredging Task Order 3





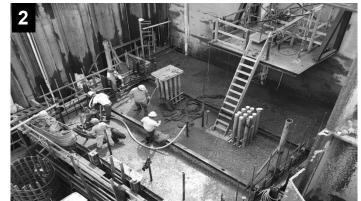


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Charleroi Construction Images

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- 1 River Chamber Completion Contract, M11 Drilled
- 2 M22-M27 Contract, M23 Lift 3
- 3 Dredged Material Placement at Victory Hollow

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Charleroi Construction Images





1 - RCC Contract, substantially completed Base and Drilled Shafts in Options 1 & 2

2 - M22-M27 Contract, M22 and M-23 Lift 3

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Charleroi Overall Construction Footprint

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Locks and Dams 2, 3, and 4, Monongahela River, PA

| Current Project Estimate*1: \$1.23B (\$2.76B) | ARRA | CG | IWTF | Total |
|---|--------------|---------------|---------------|-----------------|
| Allocations through FY2016: | \$68,261,203 | \$338,640,646 | \$338,640,652 | \$745,542,501 |
| FY17 Allocation: | NA | \$41,005,000 | \$41,005,000 | \$82,010,000 |
| FY18 Allocation: | NA | \$48,150,000 | \$48,150,000 | \$96,300,000 |
| FY19 Allocation: | NA | \$44,606,606 | \$44,606,606 | \$89,213,213 |
| FY20 Budget: (\$111 M, not yet allocated) | NA | | | TBD |
| Total Allocations to Date: | \$68,261,203 | \$472,402,253 | \$472,402,258 | \$1,013,065,714 |
| Remaining Balance: | | \$110,384,643 | \$110,384,643 | \$220,769,286 |
| Remaining Balance Change From Last Meeting: | | | | |

Changes:

Funding Overview
Original Authorized Cost: \$556M
902 Limit: \$1.76B
ARRA Funding (FY09-FY15): \$68.3M
Engineering & Design Cost: \$694M*²
Supervision & Admin Cost: \$183M*³
Mitigation: \$12M
Fully Funded Estimate: \$2.76B

Next Steps
Award Pool 3 Dredging (FY 2020) Task Order #3

Current Status of the Project

- · Charleroi M22 M27 Placing mass concrete in M23 and M24
- Charleroi RCC All options awarded. All middle wall drilled shafts are complete.
- Pool 3 Dredging 37% complete
- *1. Total Project Cost update May 2018. Cost for 90% of project benefits increased from \$1.22B to \$1.23B. Total project cost increased from \$2.73B to \$2.76B.
- *2. \$694M includes all Engineering & Engineering During Construction, including \$473M for the Charleroi Land Chamber, \$378 million of which is inflation.

 *3. \$183M includes all construction contract Supervision and Administration, including \$120M for the Charleroi Land Chamber, \$102 million of which is inflation.

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Locks and Dams 2, 3, and 4, Monongahela River, PA

| Schedule of Remaining Work | Design Initiated | Contract Award | Construction Complete *2 | Project Benefits*3 | Capitalized Cost Closeout*3 |
|------------------------------------|---------------------|-------------------|-----------------------------|-----------------------|-----------------------------------|
| Charleroi River Wall | 1-Oct-95 | 27-Sep-04 | 30-May-16 | 2023 | 2025 |
| Charleroi Emptying Basin | 1-Oct-95 | 30-Sep-13 | 11-Nov-15 | 2023 | 2025 |
| Charleroi River Chamber (M22-M27) | 1-Oct-95 | 15-Aug-14 | FY 2020 S | 2023 | 2025 |
| Charleroi Dam Stilling Basin | 1-Oct-95 | 30 Oct -18 | FY 2023 S | 2023 | 2025 |
| Charleroi River Chamber Completion | 1-Oct-95 | 16-Sep-15 | FY 2023 S | 2023 | 2025 |
| L/D 3 Removal | 2020 S | 2021 S | FY 2024 S | 2023 | 2025 |
| Dredging | 1-Oct-95 | 29-Sep-17 | FY 2020 S | 2023 | 2025 |
| Municipal Relocations *1 | 1-Oct-95 | Multiple | Multiple | NA | 2025 |

- * 1: To complete all municipal relocations, multiple relocation agreements are required.
- * 2: Dates are achievable based on the most efficient funding profile (early schedule).
- * 3: Project benefit and close out dates are based on the most efficient funding profile & breaching of Dam 3. Early contract completion for Dam 3 removal extends into 2023.
- 4. Charleroi dam stilling basin completion is scheduled for November 2022.

Actual

"S"= Scheduled

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Lower Monongahela River Project Time and Cost Scorecard (Data Date 30 June 2019)

Actual (ACWP)

Expenditures Planned (BCWS) \$837.3M \$706.7M Earned (BCWP) \$755.9M \$820.1M

> \$776.4M \$776.4M CPI = 0.97 **CPI 1.06**

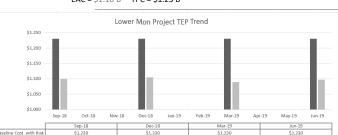
BCWP: Reports the value (based on % complete) of the work performed to date.

Target:

Actual as compared to Planned: (<1% = Green); (>1% and <3% =Yellow); and (>3% = Red)

Values shown reflect project sunk cost of \$550.6M thru FY 2014.

EAC = \$1.10 B TPC = \$1.23 B



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Schedule

(Baseline)/(Current Early)

Operational (Realize over 90% of project Benefits) 2027 / 2023 Project Complete 2029 / 2028



Major Activity Schedule

| Activity | Baseline | Current |
|----------------------|-------------|----------------|
| RCC Option 4 Award | 31July 2019 | 7 Jun 2019 (A) |
| RCC Option 5 Award | 30 Sep 2019 | 7 Jun 2019 (A) |
| Dredging T.O.3 | 30 Sep 2019 | 30 Nov 2019 |
| Middle Wall Complete | 29 Feb 2021 | 29 Feb 2021 |



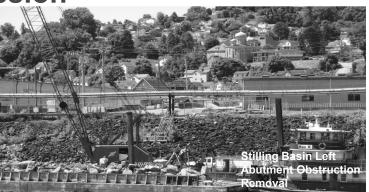




Discussion

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