Inland Waterway User Board – "Making Inland Navigation Life Cycle Investment Decisions"

Jim Hannon

Chief, Operations and Regulatory HQ US Army Corps of Engineers

James.R.Hannon@usace.army.mil

PH: 202/761-1983

1 May 2014

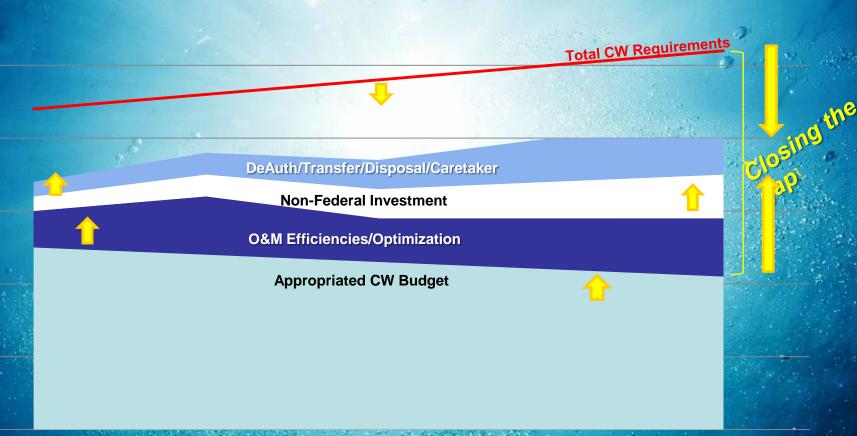


US Army Corps of Engineers
BUILDING STRONG®





Optimizing O&M, Reducing Requirements, Increasing Efficiencies and Leveraging Other Resources

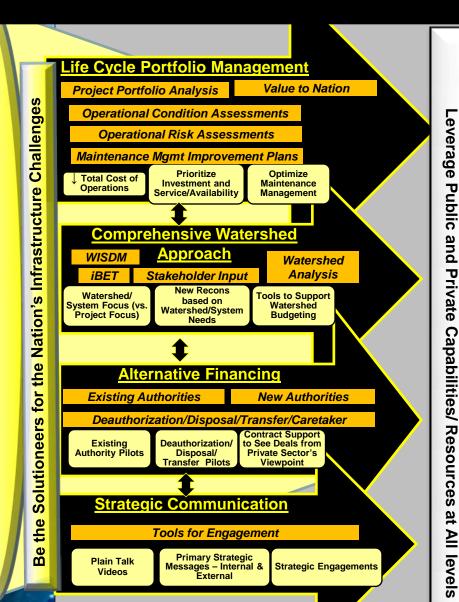


USACE Infrastructure Strategy

Vision Lines of Effort Outcomes
Endstate

A Comprehensive watershed/ systems approach to planning/ managing and prioritizing nvestments in the CW Infrastructure portfolio so that it is relevant, resilient and reliable

Tell our Story



Develop a water resources investment strategy that:

✓ Optimizes investments in the performance of the USACE asset portfolio over its lifetime, including initiation, sustainment, restoration, modernization, and disposition.

✓ Links Corps projects with federal and non-federal objectives and investments (VTN) within a watershed or system context.

✓ Leverages alternative financing to sustain civil works mission services for existing infrastructure systems, and enhance mission services, as needed, to meet national and regional objectives.

✓ Develops trusted working relationships and effective dialogue with Congress and stakeholders/partners who can influence and change how the Corps delivers Civil Works products and services to the Nation.

Provide reliable, resilient and sustainable infrastructure systems

Then ---> Now

CPBM 2010

- Single Condition *only* at Lock and Dam "top level"
- 2. "Risk of Failure" *not* considered
- 3. SCC Model *only* used for *Annual* Transportation Rate Savings

The future capital project business model, as shown in Figure 3-1, changes the status quo in two main areas. First, life-cycle asset management analysis will provide criteria for project prioritization, and second, the capital decision will use the prioritization to make decisions on where to best allocate constrained funding to provide for the best IMTS.

Life Cycle Asset Management

- 1. Condition assessments for 166,000 components across entire IMTS!
- 2. Baseline Failure Curves!
- 3. Economic impacts from SCC Model considering various intervals of unscheduled outages from 1 to 365 days!

Can use all of the above to determine the *Total_N Risk Exposure* for EACH Site in IMTS!!

"Best IMTS" = Lower "Total_N Risk Exposure" (TRE)



Spectrum of Investment Strategies Project Level



Risk Exposure Levels

Investment Strategy

HIGH Residual Risk Exposure

LOW Operational Risk Exposure

Strategic Maintenance Management



SIMILAR Residual Risk Exposure
SIMILAR Operational Risk Exposure

?? Maintain OR Restore??



LOW Residual Risk Exposure
HIGH Operational Risk Exposure

Major Rehab best option



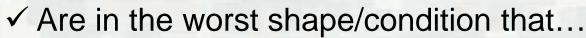
Spectrum of Investment Strategies Asset Component Level

The Basics:

What!

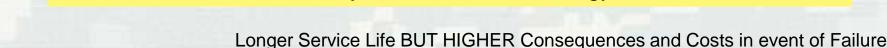
Vhere!

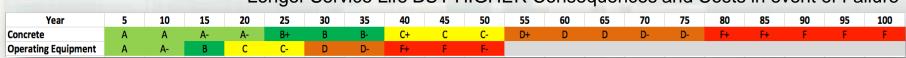
✓ Need to maintain/repair the most critical assets/components that...



- ✓ Have the highest likelihood of failing and...
- Causes the highest impact on our customers
- ✓ Extending Service Life and inherently Improve Reliability

Components can have widely varying Service Lives which Influence the Life Cycle Investment Strategy





Shorter Service Life BUT LOWER Consequences and Costs in event of Failure

When!



Delivering for the Present While Preparing for the Future

Subjective Objective

Original
Capital
Projects
Business
Model

- Single "Top Level"
 Condition
- No Probabilities
- Only Annual Econ
 Impact

Risk Exposure Screening

- OCA Condition on 166K components
- Baseline Failure
 Curves
- Annual Econ Impact on Shipper and Carriers for Unsch Outages (1-365 days)

Interim Step Improvements



integration with
Planning CX for Inland
Navigation and Risk
Management Center
- Move beyond Annual
Econ impact to
Benefits over extended
Service Life

- Continued collab and

Life Cycle Portfolio AM

- OCA Ver 2.0
- Mature Failure Curves tied to Actual M&R Investments
- Reliability Event Trees
- Full IMTS "Systems" Analysis (Supply and Demand)
- Optimal Life Cycle
 Investment Strategies,
 PM to Recapitalization

Strategic Internal and External Communications throughout!



Questions?

