# Kentucky Lock Project Update Inland Waterways Users Board Meeting No. 89

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"The views, opinions and findings contained in this report are those of the authors(s) and should not be construed as an official Department of the Army position, policy or decision, unless so designated by other official documentation."

## **BUILDING STRONG**

and Taking Care of People!







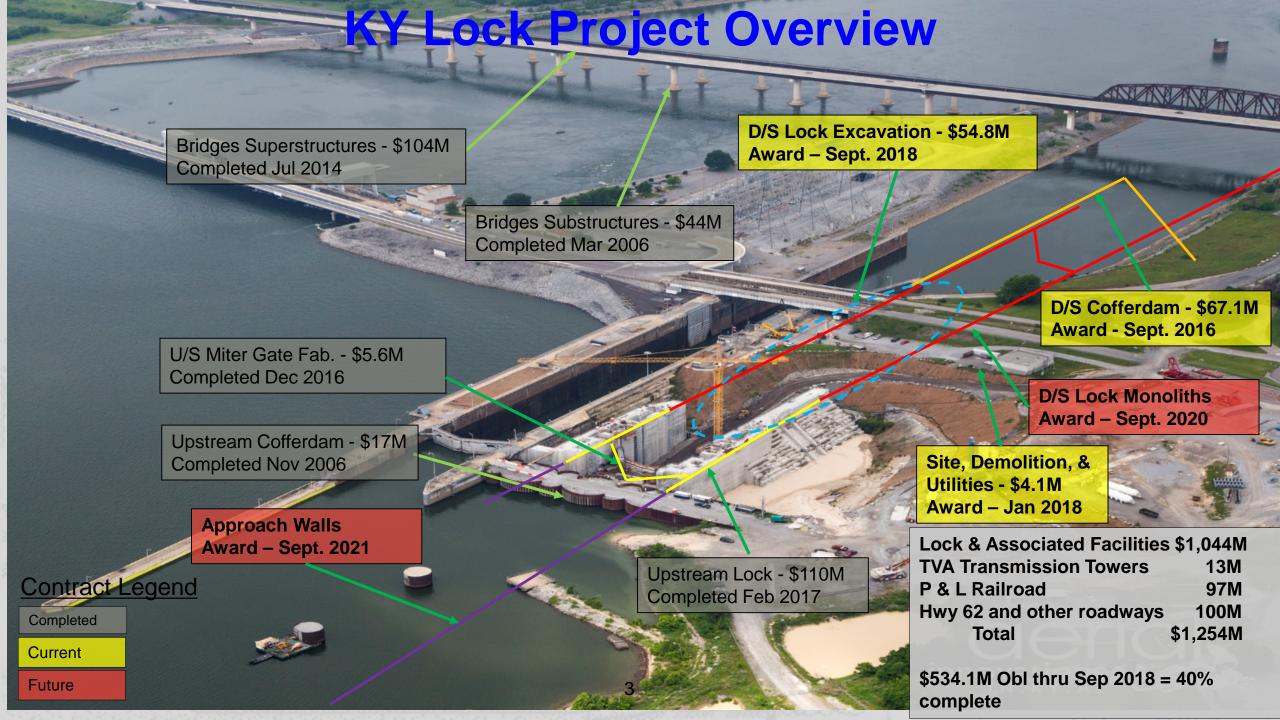
# **KY Lock Addition Bottom Line Up Front**

- Downstream Cofferdam Construction
  - **▶** Construction proceeding well
- Site, Demolition & Utilities contract is experiencing some cost growth
- \$54.8M Downstream Lock Excavation contract awarded 26 Sep at \$28M below budget
- Total Project Cost Estimate Update, Economic Update and Post Authorization Change Report progressing.











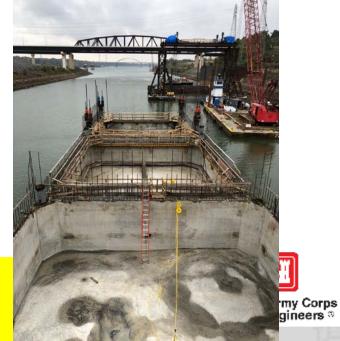






Downstream Cofferdam Construction

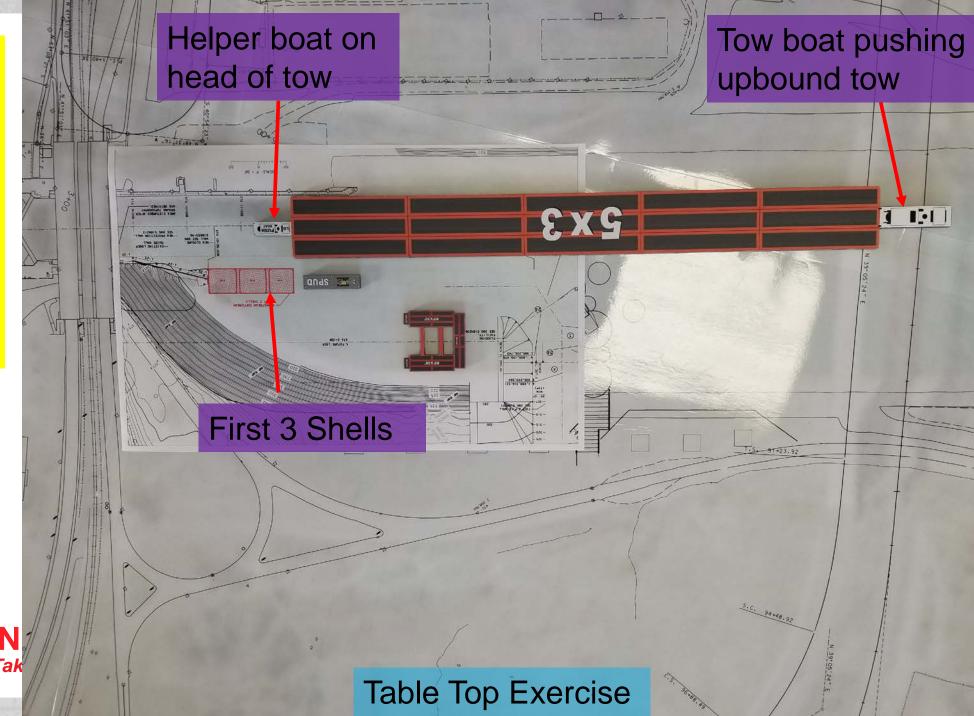
> 27 Oct 2018 Tremie fill in first 2 shells





### Downstream Cofferdam

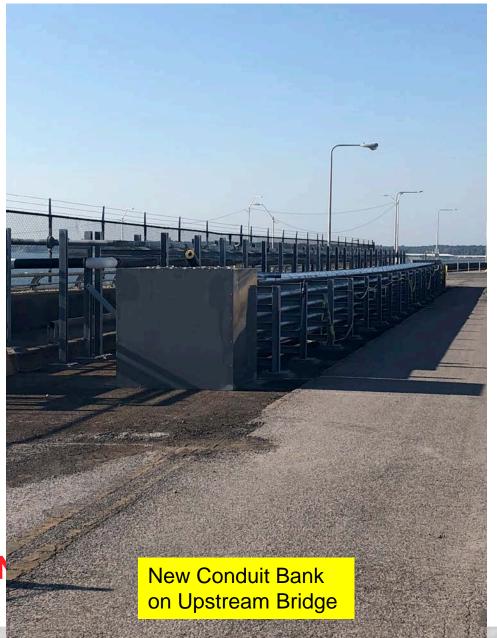
Change in lockage procedures with placement of 3<sup>rd</sup> Downstream Cofferdam shell – results in a triple lockage.



**BUILDING STRON** 

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Site, Demolition, and Utilities Construction













### **Key Financial Information**

- Received 6 bids
- Low bid was \$54.8M to Heeter Geotechnical
- Exercised 7 of 12
   Options at award for total of \$28.4M
   (CG/IWTF)





# Downstream Lock Excavation Bid Results

Bidder	Total Amount
Heeter Geotechnical	\$54.8M
Thalle Construction	\$56.2M
Johnson Brothers	\$57.2M
Brayman Construction	\$58.8M
Independent Government Estimate (w/o profit)	\$60.5M
Superior Construction	\$63.4M
AECOM Energy Construction	\$71.7M





# **KENTUCKY LOCK – FUTURE FUNDING AMOUNTS**

- FY19 Efficient Funding: \$28.5M
  - Exercises 3 of 5 remaining Downstream Lock Excavation Options
- FY19 Capability Funding: \$43.6M
  - Exercise all 5 remaining Downstream Lock Excavation Options

Efficient Funding					
FY19	FY20	FY21	FY22	FY23	FY24
\$28.5M	\$90.3M	\$172M	\$168.6M	\$179.6M	\$33.7M







### **KENTUCKY LOCKS & DAM, TENNESSEE RIVER, KY**

	ARRA	CG	IWTF	Total
Total Project Cost (TPC):			\$1,254,485,000 <sup>1</sup>	
Allocations through FY2014:	\$88,833,626	\$175,955,288	\$141,460,987	\$406,249,901
FY15 Allocation:	\$0	\$7,350,000	\$7,350,000	\$14,700,000
FY16 Allocation:	NA	\$22,850,000	\$22,850,000	\$45,700,000
FY17 Allocation:	NA	\$18,000,000	\$18,000,000	\$36,000,000
FY18 Allocation:	NA	\$20,600,000	\$20,600,000	\$41,200,000*
FY19 Budget:	NA	\$0	\$0	\$0
Total Allocations to Date:	\$88,833,626	\$243,905,288	\$209,410,987	\$542,149,901
Remaining TPC Balance:				\$712,335,099
Remaining Balance Change From Last Meeting				\$0

Note: <sup>1</sup>Project cost data is reflective of 03 Jan 17 certified cost at a price level adjustment (OCT 17 \$'s), Fully Funded, 2024 completion

#### **Changes**

\*\$41.2M reflects a \$1.7M reprogramming from Lower Mon to exercise an Option on the DS Lock Excavation contract.

#### **Funding Overview**

Authorized Cost: \$796,318,000 (Oct16 \$)
 902 Limit: \$819,736,000 (Oct15 \$)

• ARRA (FY09-13): \$ 88,833,628

Engineering & Design Cost: \$112,162,000 (Thru FY18)

Supervision & Admin Cost: \$ 21,391,000 (Thru FY18)

Mitigation Cost: TBD;

alternative analysis on hold pending funding

#### **Current Status of the Project**

 Downstream Cofferdam construction is 40% complete; Site Demolition Utilities contract is 41% complete; and Downstream Lock Excavation construction contract <1% completed.

#### **Next Steps**

- Certify new TPCE by 1 January 2019.
- Economic Update & PACR by spring 2019.
- Progress Downstream Monolith P&S to 30% by summer 2019.







# Kentucky Lock Project Time and Cost Scorecard



Expenditures 30 Sep

Planned (BCWS) \$473.1M Earned (BCWP) \$468.8M Actual (ACWP) \$463.7M

**BCWP:** Reports the value (based on % complete) of the work performed to date.

#### Target:

Actual as compared to Planned: (<1% = Green) (>1% and <3% = Yellow) and (>3% = Red)



(Baseline)/(Current)

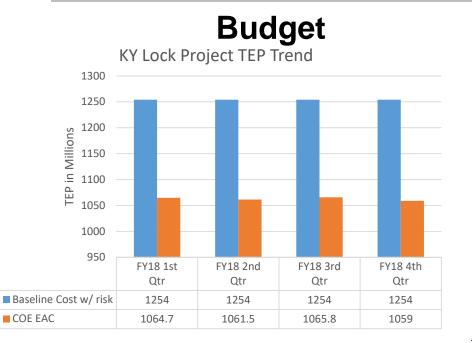
Project Complete May 2028 / Jul 2024 Lock Operational May 2028 / Jul 2024



**Measures:** Planned project completion and Lock operational dates

#### Target:

PACR Anticipated in FY19.



# **Major Activity Schedule**

Activity	Baseline	Current
Level 3 Economic Update – Draft Report	14 Nov 2017	Jan 2019
Site, Demolition, & Utilities – Award Contract	Sep 2017	Jan 2018(A)
PACR to HQ	Feb 2018	Sep 2019
Downstream Lock Excavation Award Contract	Sep 2018	Sep 2018 (A)







# **KY Lock Project Schedule**

Major Project Activity	Start/Award	Complete <sup>2</sup>
Upstream Lock Monoliths Construction Contract	Jan 2010	Feb 2017
Downstream Cofferdam Construction Contract	Sep 2016	Mar 2020
Site, Demolition & Utilities Construction Contract	Jan 2018(A)	Jan 2019
Downstream Lock Excavation Construction Contract	Sep 2018(A)	Mar 2021
Downstream Lock Monoliths Construction Contract	Sep 2020	Mar 2024
Approach Walls Construction Contract	Sep 2021	Nov 2023
Total Project Cost Estimate (2 year cycle)	Sep 2018	Dec 2018
Economic Update	Jan 2017	June 2019
Post Authorization Change Report for 902 Exceedance <sup>1</sup>	Jul 2017	Sep 2019

Note: Red indicates revised date from previously reported

<sup>&</sup>lt;sup>1</sup>902 Exceedance expected as early as FY2022

<sup>&</sup>lt;sup>2</sup> Assumes no risk. 80% confidence schedule adds 46 months to project completion date.

# **KY Lock Summary and Challenges**

- Downstream Cofferdam construction going well but it is a high risk contract due to constricted marine area and geology.
- Progress on Downstream Cofferdam has reached a point where it is and will reduce lockage efficiency until its completion.
- Recent years average delays at KY Lock >8 hours and traffic levels remain robust. This should bode well for benefits in ongoing Economic Update.





